







Abbott is reimagining innovation for a better, <u>healthier world</u>

CREATING LIFE-CHANGING TECHNOLOGIES THAT ARE BOTH ACCESSIBLE AND AFFORDABLE

HELPING MORE PEOPLE IN MORE PLACES

LIVE HEALTHIER AND BETTER LIVES

CREATING A HEALTHIER, MORE SUSTAINABLE WORLD AND BUSINESS

Our goal is to help improve the lives of one in every three people on this planet by 2030.



Shaping the future of health: putting more control of your health in your hands

DIGITIZE

Connect people with meaningful, timely, accurate and actionable information about their health DEMOCRATIZE

Make health tech accessible, personal and convenient so more people in more places can benefit from it DECENTRALIZE

Deliver care where and when it's needed beyond the hospital or clinic



Abbott at a glance

114,000

PEOPLE

135+

YEARS IN BUSINESS

160+

COUNTRIES

\$42B

2024 SALES

TRUSTED PRODUCTS





























Products may not be available in all markets.

Abbott is leading the way in human-powered health

CONNECTING PEOPLE AND THEIR DOCTORS WITH ACCURATE, TIMELY INSIGHTS ABOUT THEIR HEALTH

NEUROSPHERE™ VIRTUAL CLINIC

Remote care of patients with chronic pain and movement disorders



CARDIOMEMS™ HF SYSTEM

Remote heart failure monitoring system proven to reduce hospital admissions



ASSERT IQ™ INSERTABLE CARDIAC MONITOR

Smartphone-enabled device to monitor for abnormal heart rhythms





Abbott is leading the way in human-powered health

PROVIDING THE RIGHT TEST IN THE RIGHT PLACE AT THE RIGHT TIME

i-STAT® ALINITY® TBI RAPID TEST

Tests to help evaluate concussions quickly



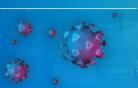
BinaxNOW™

Fast, accurate test results for COVID-19 in a convenient at-home testing kit



ABBOTT PANDEMIC DEFENSE COALITION

Hunting down viruses to help prevent future pandemics and provide testing



ALINITY s® SYSTEM

Helping protect the blood and plasma supply







Abbott is leading the way in human-powered health

PERSONALIZING HEALTH AND NUTRITION BY UNDERSTANDING WHAT OUR BODIES ARE TELLING US

FREESTYLE LIBRE® PORTFOLIO

Empowering people living with diabetes to make better-informed decisions and make progress on their health journey^{4, 5, 8, 9}



LINGO™

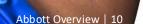
Lingo[™] is designed to help consumers monitor and track glucose to help you make informed decisions about their health, nutrition and overall well-being



STUDYING THE GUT MICROBIOME

Advancing nutrition solutions to support immunity, digestive health and brain development





We help people live fuller, healthier lives, maximizing their potential at all ages and stages of life

CONSUMER BIOWEARABLES

Lingo[™] is designed to help consumers monitor and track glucose to help you make informed decisions about their health, nutrition and overall well-being



NEUROMODULATION CARE

Treating chronic pain and movement disorder symptoms by targeting specific areas of the brain and nervous system



CARDIOVASCULAR CARE

Helping people and their doctors better manage cardiac and peripheral vascular health using cutting-edge technologies



NUTRITION

Using the latest science to create better ways to nourish bodies from infancy to adulthood



DIABETES CARE

Empowering people living with diabetes to make better-informed decisions and make progress on their health journey^{4, 5, 8, 9}



MEDICINES

Helping people get and stay healthy with quality medicines they can trust



DIAGNOSTICS

Providing accurate, timely information to guide effective treatment decisions





Lasting values

PIONEERING

We see needs first and deliver game-changing solutions

ACHIEVING

We focus relentlessly on delivering for our stakeholders

CARING

We treat the people who depend on us as if they were our own family

ENDURING

We know that everything we do today should contribute to a stronger tomorrow

MEDICAL DEVICES

Leading in connected care with technology

CARDIOVASCULAR

- Electrophysiology
- Heart failure
- Cardiac rhythm management
- · Structural heart
- Vascular care

DIABETES CARE

• Continuous glucose monitoring

NEUROMODULATION

- Brain therapies
- Chronic pain therapies

CONSUMER BIOWEARABLES

• Lingo[™] is designed to help consumers monitor and track glucose to help you make informed decisions about their health, nutrition and overall well-being





Electrophysiology

ENSITE™ X EP SYSTEM

State-of-the-art cardiac mapping system



ADVISOR™ HD GRID MAPPING CATHETER, SENSOR ENABLED™

First-of-its-kind electrode configuration to create more highly detailed maps of the heart



TACTIFLEX™ ABLATION CATHETER, SENSOR ENABLED™

Next-generation device that is designed for rhythm disorders



Heart failure

Therapies across the heart-failure disease spectrum:

CARDIOMEMS™ HF SYSTEM

Pulmonary artery pressure monitoring can provide early detection of worsening heart failure



HEARTMATE 3™ LEFT VENTRICULAR ASSIST DEVICE (LVAD)

Heart pump for patients in advanced stage heart failure is the first to use Full MagLev[™] Flow Technology



CENTRIMAG™ CIRCULATORY SUPPORT SYSTEM

Machine that temporarily takes over the function of the heart and lungs so they can rest and heal







Cardiac rhythm management

Portfolio includes:

INSERTABLE CARDIAC MONITORS

Bluetooth®-compatible devices that help doctors catch hard-to-detect arrhythmias



CARDIAC RESYNCHRONIZATION DEVICES

Help the heart pump in a more coordinated way



IMPLANTABLE CARDIAC DEFIBRILLATORS

MRI-safe devices that help slow abnormally fast-beating hearts



PACEMAKERS

MRI-safe devices that restore normal heart rhythm



Structural heart

Broadest portfolio of heart-valve repair, replacement technologies and occlusion devices.

TRANSCATHETER-VALVE REPAIR AND REPLACEMENT DEVICES

- MitraClip™ and TriClip™ Repair for leaking mitral and tricuspid valves
- Tendyne™ Novel mitral-valve implantation system
- Navitor™ Valve replacement system to treat aortic stenosis



SURGICAL MECHANICAL AND TISSUE HEART VALVES

- Epic™ Plus

 Mitral and aortic stented tissue valves
- Regent[™] and Masters
 Mitral and aortic mechanical heart valves





STROKE MITIGATION AND CONGENITAL HEART DISEASE DEVICES

- Amplatzer™ PFO and Amulet™ Occluders Reduce the risk of stroke
- Amplatzer Piccolo™ Occluder

 Designed to fix a congenital heart defect in premature babies







Vascular care

Minimally invasive products designed to optimize the treatment of coronary and peripheral vascular disease.

XIENCE™ FAMILY OF STENTS

Market-leading DES stent systems designed to treat complex cases



ULTREON™ 2.0 SOFTWARE

AI-driven imaging diagnostic solution to give better insights to optimize patient outcomes



ESPRIT™ BTK SYSTEM

The only FDA-approved drug-eluting, below-the-knee resorbable scaffold

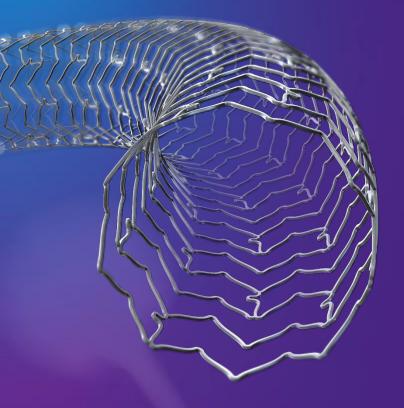
DIAMONDBACK 360™ SYSTEM

An innovative, new approach to treating peripheral artery disease



PERCLOSE™ PROSTYLE™ DEVICE

Next-generation system delivering secure, non-masking percutaneous sutures



DIABETES CARE DEVICES

Continuous glucose monitoring

Empowering people living with diabetes to make better-informed decisions about their medicine, food and activity, and make progress

#1 CGM used in clinical research worldwide¹⁴ that is trusted by more than 7 million people¹

FREESTYLE LIBRE® PORTFOLIO

• The most widely used continuous glucose monitoring systems in the world, designed with access and affordability from day one³

1122

- Delivers accurate, real-time glucose readings^{12, 15, 16}
- Provides actionable insights for improved outcomes^{4-6, 9}
- Allows people to monitor their glucose levels using their smartphone¹³, sharing data⁷ with their caregiver and healthcare provider via a secure, cloud-based platform
- Optional real-time glucose alarms9
- FreeStyle Libre 2 Plus and FreeStyle Libre 3 Plus sensors are designed to communicate and connect with other devices, such as insulin pumps and pens
- FreeStyle Libre® 3 systems include the smallest, thinnest, most discreet^{2, 12} CGM sensor (size of two stacked U.S. pennies)²
- FreeStyle Libre® 3 systems are more environmentally sustainable, designed with 70% reduction in volume²



CONSUMER BIOWEARABLES

Designed to help consumers make informed decisions

Lingo™: The science-backed system designed to power healthy habit change. Research has shown that diets don't impact people equally.¹ Our bodies process nutrients differently, plain and simple. Your biology is unique. Your approach to nutrition should be, too.

GET REAL-TIME GLUCOSE DATA

LEARN NEW WAYS OF EATING

TURN INSIGHTS INTO ACTION

SEE YOUR PROGRESS

1. Zeevi D, et al. Personalized Nutrition by Prediction of Glycemic Responses. Cell. 2015 Nov 19;163(5):1079-1094. https://pubmed.ncbi.nlm.nih.gov/26590418/

Proprietary and confidential — do not distribute *See slide 35 for references







NEUROMODULATION DEVICES

Chronic-pain and movementdisorder therapies

Portfolio includes:

UNIQUE PAIN-MANAGEMENT PORTFOLIO INCLUDES:

- Radiofrequency ablation
- BurstDR[™] spinal cord stimulation
- FlexBurst360[™] therapy
- Dorsal root ganglion stimulation
- Available in both rechargeable and non-rechargeable systems

BRAIN THERAPIES PORTFOLIO INCLUDES:

- Targeted patient-specific treatment to help address the symptoms of Parkinson's disease and essential tremor
- Available in both a rechargeable and non-rechargeable systems

NEUROSPHERE™ DIGITAL HEALTH

- End-to-end connected care management platform designed to assist patients through their journey with neurostimulation
- Features integrated controller and remote programming option through NeuroSphere[™] Virtual Clinic







MEDICINES

High-quality, trusted products to get and stay healthy

GASTROENTEROLOGY

WOMEN'S HEALTH

CARDIOMETABOLIC

PAIN MANAGEMENT/
CENTRAL NERVOUS SYSTEM

RESPIRATORY

IMMUNOLOGY

ONCOLOGY



MEDICINES

Millions of people around the world use our products every day

IMPROVING HEALTH THROUGH **QUALITY MEDICINES AND BIOSIMILARS**

Making advanced treatments affordable and accessible, and promoting better health and access to care

DIFFERENTIATED OFFERING

- High-quality standards
- Reliable supply chain
- Superior clinical science
- Patient-centered innovation



REGION-SPECIFIC PRODUCT PORTFOLIOS

In low- and middle-income countries



DIAGNOSTICS

Transforming care by providing timely information to better manage health

ADVANCED INSTRUMENT SYSTEMS

for hospitals, reference labs and blood banks

LAB-BASED TESTS

for health screening, disease diagnosis and monitoring

MOLECULAR DIAGNOSTICS

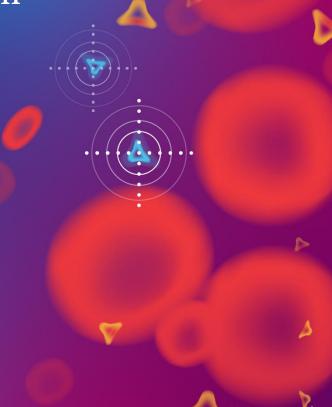
for managing infectious diseases and serious illnesses

POINT-OF-CARE TESTING

for lab-quality results in minutes

SOPHISTICATED INFORMATION SOLUTIONS

that uncover insights to improve productivity and patient outcomes



Core laboratory and molecular

Multi-platform line of next-generation instruments and informatics, offering significant benefits for health systems:

INCREASED EFFICIENCY

IMPROVED WORKFLOW

BETTER HEALTHCARE PERFORMANCE

0.0



DIAGNOSTICS

Rapid and point-of-care testing

A world leader in point-of-care testing.

PATIENT-SIDE TESTING

Designed to improve the overall quality of care and help our customers provide better clinical and economic healthcare outcomes



RAPID MOLECULAR TESTING

Gives doctors the insight they need — in just minutes — to deliver the right care at the right time with molecular precision



LATERAL FLOW TESTING

Provides results in minutes, even in remote areas with portable and affordable tests



DIGITAL SOLUTIONS

Innovative apps that manage test results and help track diseases as they move through populations



NUTRITION

Science-based products for every stage of life

PEDIATRIC

ADULT

MEDICAL

REHYDRATION



NUTRITION

Pediatric

#1 brand fed in hospitals (U.S)*

SIMILAC®

Our line of infant and toddler formulas designed to support healthy growth and development



PEDIASURE®

Designed to support children's growth with essential vitamins and minerals



PEDIALYTE®

Oral electrolyte solution specially formulated to help prevent mild to moderate dehydration in children and adults



*Similar is the #1 brand fed in II S hespitals; data on file



NUTRITION

Adult

#1 worldwide

ENSURE®

A line of complete, balanced and targeted nutrition products that can help people stay active and at their best



ENSURE™ PLANT-BASED

Vegan-friendly nutrition shake with 20g of plant-based protein from a blend of fava and pea to help support muscles



SPECIALIZED NUTRITION

- Glucerna® (diabetes)
- Juven® (supports wound healing)
- Nepro® (kidney disease requiring dialysis)
- Tube-feeding products





Peace of mind

Creating quality health products as if they're for our own families, with integrity in everything we do

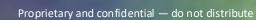




IT'S THE FOUNDATION FOR EVERYTHING.

It helps people thrive, makes communities strong and fuels healthy societies.

At Abbott, sustainability means managing our company to deliver long-term impact for the people we serve — shaping the future of healthcare and helping the greatest number of people live better and healthier.



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Life-changing work at a company that enables employees to grow and learn, care for themselves and family, and live their fullest lives

We offer development and advancement opportunities that allow every employee to achieve their full potential

Employees can participate in physical, emotional and financial well-being programs that help them take care of themselves and their families

Our inclusive global community allows us to work together to help people live healthier lives Meaningful rewards to help Abbott people lead their fullest lives

Competitive compensation and benefits programs

Wellness and fitness initiatives

Award-winning internship programs

Freedom 2 Save[™]: Student debt program

Freedom to Work: Phased retirement program





Making a meaningful difference

One of the Most Influential Companies in the world by TIME magazine

One of America's Most Innovative Companies for three consecutive years by Fortune

Dow Jones Sustainability Index since 2005

FAIR360 "Top 50 Companies for Workplace Fairness Diversity"

Recognized as a workplace leader around the world

"Top 20 Employer," Science magazine

References for slide 19

IMPORTANT SAFETY INFORMATION FOR FREESTYLE LIBRE 14 DAY, FREESTYLE LIBRE 2 AND FREESTYLE LIBRE 3 SYSTEMS: Product for prescription only, for Important Safety Information, please visit https://www.freestyle.abbott/us-en/safety- information.html.

- 1. Data on file. Abbott.
- 2. Data on file. Abbott Diabetes Care.
- 3. Based on the number of users worldwide for the FreeStyle Libre® portfolio compared to the number of users for other leading personal use sensor-based glucose monitoring systems.
- 4. Haak, Thomas, et al. "Flash Glucose-Sensing Technology as a Replacement for Blood Glucose Monitoring for the Management of Insulin-treated Type 2 Diabetes: a Multicentre, Open-label Randomised Controlled Trial." Diabetes Therapy 8, no. 1 (2017): 55-73. https://doi.org/ 10.1007/s13300-016-0223-6
- 5. Fokkert, M. BMJ Open Diabetes Research and Care (2019). https://doi.org/10.1136/bmjdrc-2019-000809
- 6. Unger, J. Postgraduate Medicine (2020): https://doi.org/10.1080/00325481.2020.1744393
- 7. Alva, Shridhara, et al. "Accuracy of the Third Generation of a 14-Day Continuous Glucose Monitoring System." Diabetes Therapy 14, no. 4 (2023): 767-776. https://doi.org/10.1007/s13300-023-01385-6
- 8. Evans, M. Diabetes Therapy (2022). https://doi.org/10.1007/s13300-022-01253-9
- 9. Study was performed with the outside US version of the FreeStyle Libre 14 day system. Data is applicable to FreeStyle Libre [2 or 3 as applicable] system, as feature sets are similar as FreeStyle Libre 14 day system, excluding a larms.
- 10.Alva, Shridhara, Anui Bhargaya, Bruce Bode, Ronald Brazg, Kristin Castorino, Mark Kipnes, David R. Liljenguist, Hien Tran, Hanging Liu, and Mohamed Nada. "Accuracy of a 15-day Factory-Calibrated Continuous Glucose Monitoring System With Improved Sensor Design." Journal of Diabetes Science and Technology (2025): 19322968251329364.
- 11.Alva, Shridhara, Timothy Bailey, Ronald Brazg, Erwin S. Budiman, Kristin Castorino, Mark P. Christiansen, Gregory Forlenza, Mark Kipnes, David R. Liljenquist, and Hanqing Liu. "Accuracy of a 14-day factorycalibrated continuous glucose monitoring system with advanced algorithm in pediatric and adult population with diabetes." Journal of diabetes science and technology 16, no. 1 (2022): 70-77.
- 12. Among patient applied sensors.
- 13. The FreeStyle Libre systems apps are only compatible with certain mobile devices and operating systems. Please check the Support section of our website for more information about device compatibility before using the apps. Use of the FreeStyle Libre systems apps may require registration with LibreView.ur website for more information about device compatibility before using the app. Use of the FreeStyle Libre 3 app may require registration with LibreView.
- 14. Data based on the number of studies worldwide registered on www.clinicaltrials.gov (accessed on June 12, 2024) from 2014 to 2024, that use the FreeStyle Libre family of personal and professional CGMs, compared to the number of studies for other leading CGM brands including personal and professional CGMs. Excludes: Studies sponsored by the CGM manufacturer, studies that include multiple major CGM brands, studies where CGM brand cannot be definitively identified based on published information on clinicaltrials.gov, and studies that were terminated, withdrawn or suspended.



life. to the fullest.®

Abbott